

CHINFON CEMENT CORPORATION

Add: No. 288, Bach Dang Street, Minh Duc Ward, Thuy Nguyen City, Hai Phong

Thuy Nguyen, 11th June 2025

LETTER OF APPRECIATION

Mr. Rajneesh Saharan To:

Mr. Praveen Mohan

FLSmidth Cement – Automation

On behalf of Chinfon Cement Corporation, we would like to express our sincere appreciation and gratitude for your valuable support and technical expertise during the recent Process Expert Commissioning project at our plant.

Your excellent project execution, outstanding communication skills, and unwavering professionalism were instrumental in the success of this initiative. From planning through to implementation, you demonstrated not only deep technical knowledge but also a remarkable ability to communicate effectively and collaborate seamlessly with our personnel.

Your contributions played a key role in the successful equipment automation and system optimization, significantly enhancing the operational efficiency, production and automation of our plant. Beyond the technical achievements, we are particularly grateful for the positive working relationship established during the course of this project. Mr. Rajneesh Saharan, who was with us from the beginning of the project, developed an excellent relationship with us, his work ethic was remarkable and our operation team became immediately comfortable with his execution style. The trust and mutual respect that developed between our teams are a testament to the strength of our partnership.

It was a great pleasure for our team to work closely with both of you throughout the FLS-PXP version 9.1 commissioning process for L2. We truly value the growing collaboration between Chinfon Cement and FLSmidth Cement, and we look forward to expanding this partnership in future projects.

Once again, thank you for your dedication, clear communication, and commitment to excellence. We wish you continued success and hope to welcome you back to our plant soon for the upcoming L1 production phase.

Yours sincerely,

CHINFON CEMENT CORPORATION

Chang Jen Chieh

Chief Plant Director

PLANT DIRECTOR

Chang Jen-Chieh